

Investor materials 2021



OUR ORIGIN STORY We solved a real-world problem using nutrition

We're a team of brothers.

Our company was born when we came across an energy bar being used by our Armed Forces in the field. It was full of unhealthy trans-fat and tasted like cardboard. Trans fat causes coronary heart disease. Military feeding officials said that trans fat was required in order to have 3 years of shelf life. But we knew that was false.

So we campaigned hard and managed to sign a Cooperative R&D Agreement with the Army, and we fixed the problem within a year. We created the **Soldier Fuel energy bar**, which has no trans fat, great taste, high performance, and proven 3 years of shelf life.

Now Soldier Fuel is the premier energy bar used by elite U.S. Special Operations Forces units. It's also being picked up by other top units in militaries around the world.



Get to Know the Founders

Christian, Mark, and Paul D'Andrea

ForceBrands: Tell us a bit about your background and what led you to create this product.

Christian D'Andrea: My route is a little unusual. I'm a documentary filmmaker. While making my first film for Discovery, I found myself on a base in Arizona, where I happened to see troops eating an Army-made energy bar that was basically garbage. This upset me. Troops were being force-fed trans fat, which causes coronary heart disease? Unacceptable. So my brothers and I created a company, became the Army's R&D partners in performance nutrition, and created a healthier energy bar for troops called SOLDIER FUEL.

DIFFERENTIATOR #1 Featured in the US Special Operations Forces Nutrition Guide

This makes civilians want it. "If Navy SEALs use Soldier Fuel, I want it, too." It serves as certification / vetting / endorsement, at the highest level.

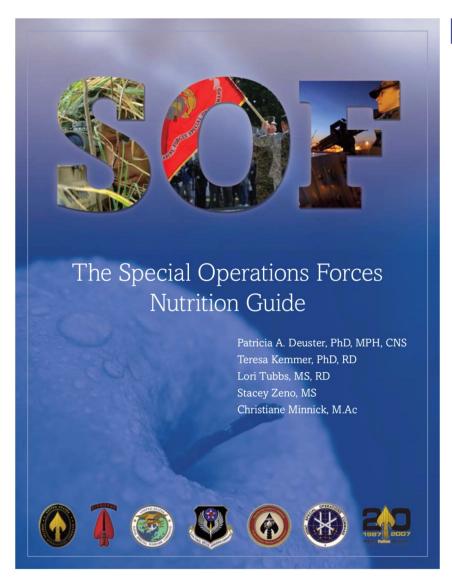


Table 15-10. SDV Operation

SDV (SEAL Delivery Vehicle) Operation

OPORDER: Long range insertion.

Duration: 12–14 hours at night.

Chow Availability: COTS/Rations.

Terrain: Nautical Environment—Surface water

temperature 55-60°.

Food Suggestions (CHO, protein, fat in grams):

• Soldier Fuel Bar, 1—(40, 10, 9).





DIFFERENTIATOR #2 Best-tasting bar on the market

Yes, we said "best."

We use real cocoa nibs and 100% unsweetened chocolate. No powders or cheap stuff.

People are surprised at how good it tastes. Like the Men's Health editor...



"Soldier Fuel energy bars, an all-natural, zero trans-fat performance bar featured in the official U.S. Special Operations Forces Nutrition Guide, tasted 1,000 times better than I expected."

- Bob Drury, Mens Health

DIFFERENTIATOR #3 The only all-natural bar with 3 years of shelf life

This is our **sustainable competitive advantage.**

Soldier Fuel is unique in that it's an all natural bar, with no trans fat, that has <u>three</u> years of shelf life confirmed by military labs.

This makes it the ultimate bar for military and preppers, who need shelf-stable products.

Competitors would only be able to compete in three years, after they've proven real shelf life.

3-year shelf-life test by Canadian Defense Ministry

First, I would like to thank you for your interest in the DND Combat Rations Programme. I am pleased to provide you the following requested information:

- (1.) Test Outcomes: The Soldier's Fuel Bar (3 flavours) was incubated for three months at 37 degree Celsius in order to predict the shelf-life. All items included in the Combat Rations must have a 3-year shelf-life. The bar passed this test which is a good indicator that the bar meets our 3-year shelf-life requirement;
- *(2.) Menu Planning Timelines: We plan our menu for the upcoming year during the month of July/August;
- *(3.) Potential Applications: Potential inclusion in LMC (Light Meal Combat Pack) and/or IMP (Individual Meal Pack).

NB: *(4.) Potential Procurement: At this stage, the item has been placed in the Combat Rations Program Database only. As I explained to you over the phone, Procurement will not be for the upcoming year since the menu has been decided in August.

(5). Preferred flavours: We think the three flavours are good.

Thank you again and have a good weekend.

Programme national des rations de combat | National Combat Rations Programme Directeur - Services d'alimentation | Director Food Services Directeur général - Systèmes de matériel et chaîne d'approvisionnement | Director General Materiel Systems and Supply Chain

Sous-ministre adjoint (Matériels) | Assistant Deputy Minister Materiel Défense nationale | National Defence Ottawa, Canada K1A 0K2

Télécopieur | Facsimile 819-997-0251 Gouvernement du Canada Government of Canada



Soldier Fuel in custom wrapper for the Canadian military

OPPORTUNITIES: The Prepper, Military, and First Responder markets

- 1. We have a <u>loyal core base of **preppers** and survivalists</u> who repeatedly buy through Amazon. We experienced a surge of interest from this group in 2020, and we want to expand and capitalize on this.
- 2. After years of work to secure large foreign **military customers** and facilitate government evaluation, we are now poised to potentially land substantial contracts with foreign militaries.
- 3. We currently sell about 32,000 bars a year to one fire department, LA County Fire. There are 1.8 million **police officers and firefighters** across 48,000 police and fire departments in the U.S.

A surge of interest from preppers and survivalists in 2020

At the height of COVID, in April/May 2020, Soldier Fuel became Amazon's Choice for emergency food bars.





3k

Jan

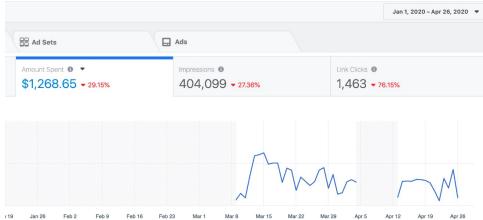
Mar

A surge of interest from preppers and survivalists in 2020

On Amazon, in January-April 2020, we had...

\$42,710 in gross sales amazon seller R Ad Sets 13 388 USD Sales today so far Units today so far Product sales Year to date 42.71K USD **↑127**% Year to date Last year 18k 15k 12k 9k 6k

from just \$1,268 in marketing spend.



These are facebook ads, pointing to Amazon

A surge of interest from preppers and survivalists in 2020

In recent months we've generated EARNED MEDIA and positive BUZZ in the prepper space, ranging from influencer blogs to a popular prepper/survival

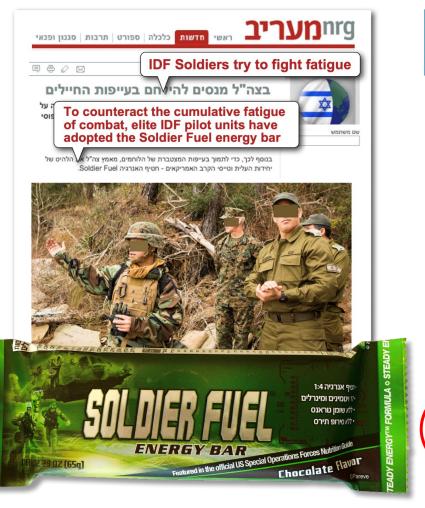
magazine.

MAKE & MODEL D'Andrea Brothers LLC Soldier Fuel 2.29 ounces per bar MSRP \$30 for a box of 15 bars soldierfuel.com Stay in Touch This isn't just another nutrition **Únder Anv** company trying to cash in on the Conditions tacticool fad. Christian D'Andrea is a documentary filmmaker who was filming on an Army base when he saw troops being fed bars full of trans fat (a contributing culprit in heart disease). So, he created a company with his brother to team up with the Army and create healthier performance nutrition. The result: Soldier Fuel. Each bar is made with 100-percent chocolate and packs 270 calories, 10 grams of protein, 17 vitamins and minerals, and 40 grams of complex carbs to provide a steady stream of energy. Plus, it has a three-year shelf life, making it ideal for preppers, survivalists, and outdoor enthusiasts. As a snack, it'll never replace your mom's brownies. But as a protein bar, it's legit tasty.

The June 2020 issue

Potential foreign military contracts - Israel

The Israel Defense Forces (IDF) is one of the most respected militaries in the world. They've recently selected Soldier Fuel to be their ration bar, after 6 years of evaluations.

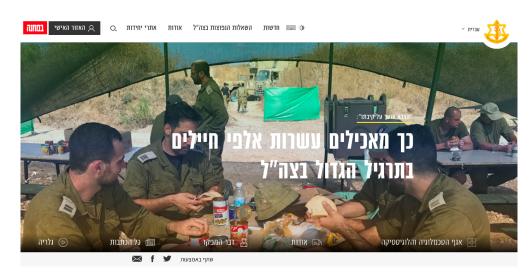




OPPORTUNITY #2 Potential foreign military contracts - Israel

The official Israel Defense Forces government website now features SOLDIER FUEL.

We expect the first rations orders from the IDF in early 2021.



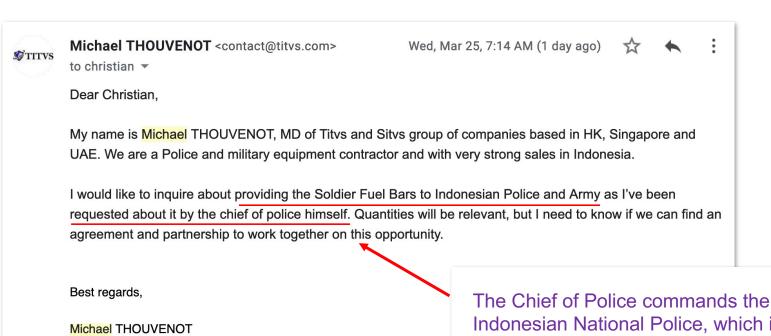
עשרות אלפי מנות כבר עלו צפונה, ואפילו תוספת חדשה, שניתנה עד כה ליחידות מיוחדות בלבד, הוכנסה לראשונה

למנות הקרב תהיה הפעם תוספת מפתיעה: לראשונה, יחולק ללוחמים חטיף מבצעי שנמצא בשימוש צבא ארצות הברית וניתן בעבר אך ורק ליחידות המיוחדות בצה"ל. החטיף, Soldier Fuel Erergy Bar, ייחודי במענה הקלורי שהוא יכול לספק - 270 קלוריות, ועל כן, מסבירים באגף הטכנולוגיה והלוגיסטיקה, הוא אידיאלי עבור לוחמים שעוסקים בפעילויות ארוכות בשטח. החטיף כשר, מועשר בסיבים תזונתיים וויטמינים ונטול שומן טראנס, והוא מגיע בשני טעמים: שוקולד ובוטנים.



:אולי יעניין אתכם גם

Potential foreign military contracts - Indonesia



Indonesian National Police, which is a force with 380,000 members. This is a current active lead.



Direct Line Hong Kong: +852 5303 3945

Direct Line Singapore: +65 8458 2052

Managing Director

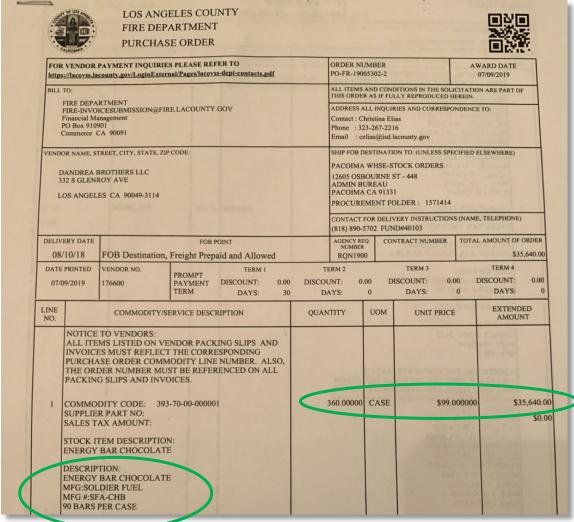
Email: contact@titvs.com

OPPORTUNITY #3 Expanding Fire and Police department sales



LA County Fire buys ~32,000 bars per year.

There are 1.8 million police officers and firefighters across 48,000 police and fire departments in the U.S.



PROOF POINTS

Discovery Channel has highlighted our appeal to both military and preppers



"The food science behind this is absolutely fantastic... Soldier Fuel is perfect for the military, outdoorsmen, and survivalists."



PROOF POINTS

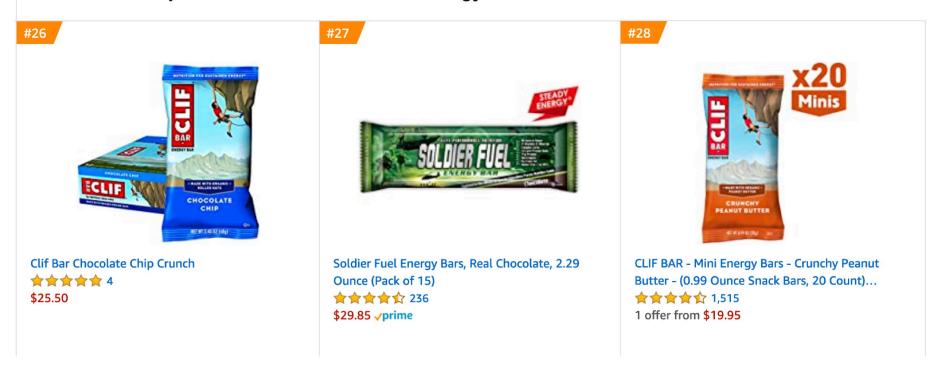
With ~\$1,200 in ad spend in early 2020, we hit the #27 spot on Amazon

April 23, 2020

Amazon Best Sellers

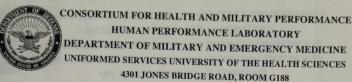
Our most popular products based on sales. Updated hourly.

Best Sellers in Sports Nutrition Endurance & Energy Bars



PROOF POINTS Scientific and expert validation

This recommendation is from Lt. Col. Dan Johnston, M.D., who was director of the Department of Defense Human Performance I ab.



MEMORANDUM FOR:

AUSTRALIAN DEFENCE FORCE

BETHESDA, MARYLAND 20814-4712

FOR DIRECTOR OF LOGISTICS/PROCUREMENT

SUBJECT: Recommendation Supporting Use of Hooah Soldier FuelTM Energy Bar

- 1. This memorandum is in response to a request from D'Andrea Brothers, LLC for an official statement from the Department of Defense (DoD) Dietary Supplement Committee regarding approval of the use of the Hooah Soldier Fuel™ energy bar within the US military.
- 2. We recognize that the special operation forces (SOF) community within the US has exceptional requirements and that scientifically based data for SOF mission sustainment do not always exist. We therefore hold scientifically known safety and performance data of product ingredients as the standard. Our recommendations seek to provide the best nutritional support for heavy mission performance requirements, by paying close attention to product purity and
- 3. We recommend the Hooah Soldier FuelTM Energy Bar, co-developed by the US military and D'Andrea Brothers LLC, because it has superior nutritional content and quality. The Energy bar meets important criteria we developed including carbohydrate and protein ratios that help replace fuel stores and maintain/support lean body mass. These criteria also include total fat and saturated fat energy composition within the bar, and the exclusion of the ingredients such as high fructose corn syrup, hydrogenated or partially hydrogenated vegetable oils ("trans" fats) and sugar alcohols.
- 4. I am most willing to help answer any questions regarding the nutritional and performance benefits of this supplement for the Australian Defence Force. I can be reached at 301or via email at djohnston@

Medical Director

Human Performance Laboratory

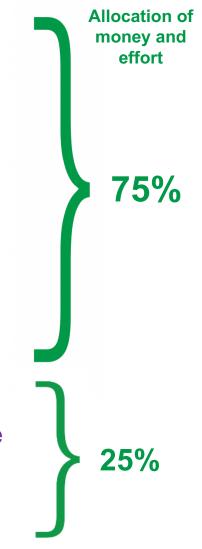
Consortium for Health and Military Performance

DoD Dietary Supplement Committee

The Plan:

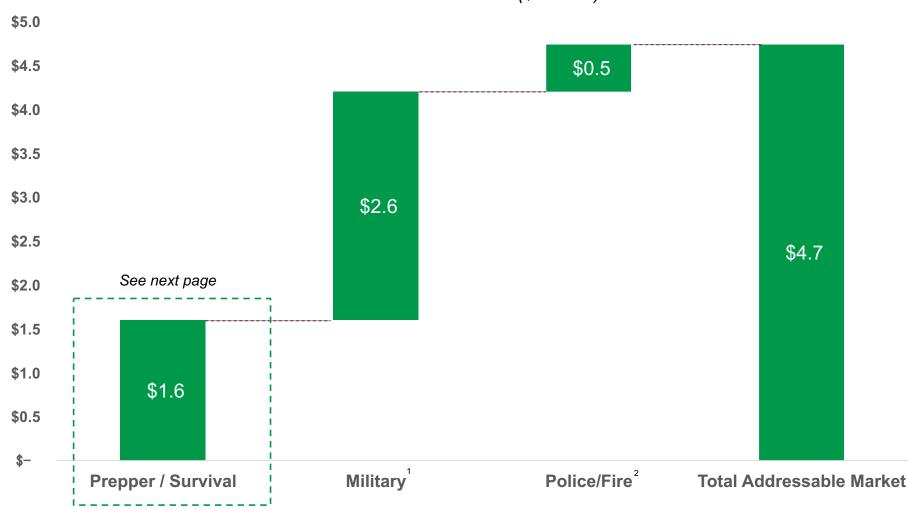
Raise \$1M in investment to fund our efforts in...

- The PREPPER / SURVIVAL market. Focus on and develop this tight-knit target demo that already has proven high affinity for Soldier Fuel, buys repeatedly, and shops based on word-of-mouth.
 - Launch a 1-year DTC campaign that grows sales and achieves a meaningful revenue base in this hyperfocused target demo and allows us to...
 - Become the dominant energy bar in this Prepper /
 Survival demo within 2 years online first, and then at
 B&M retail (into which we will eventually expand).
- <u>The MILITARY + FIRE / POLICE markets</u>. Nurture the existing potential customers, and pursue new ones, at trade shows and using key broker networks.



The Total Addressable Market of our target markets is \$4.7B, and Soldier Fuel has achieved traction in all of them

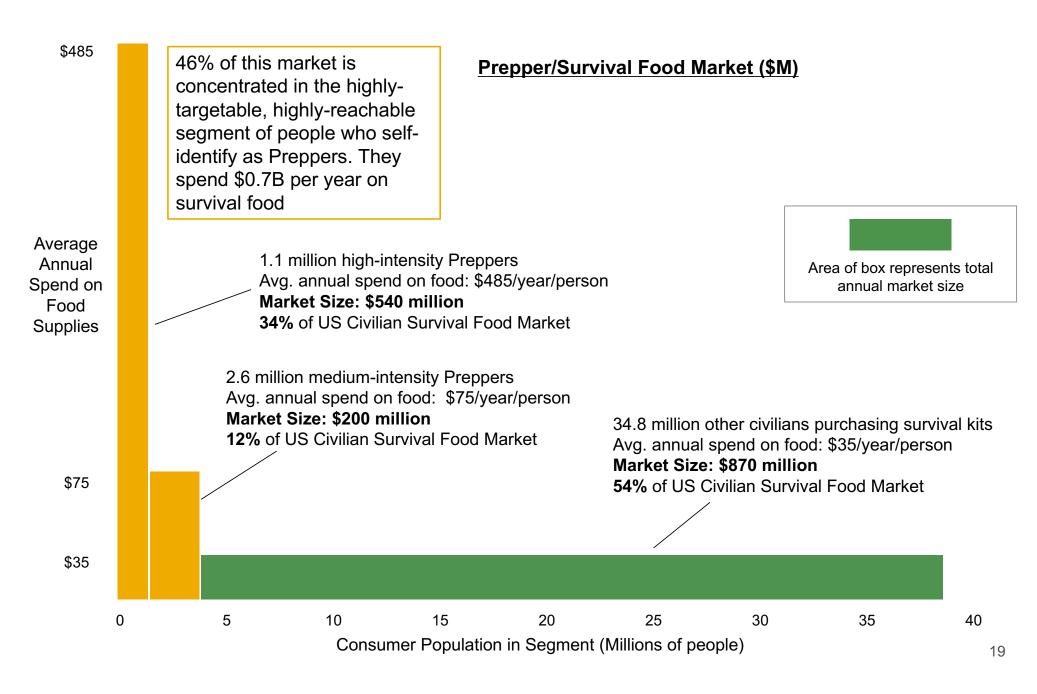




¹ Allied Military Energy/'Forward Operating' Rations Market

² US Police/Fire Departments Energy/'Forward Operating' Rations Market

The Prepper/Survival food market is \$1.6 billion



The Prepper / Survival Target Market

Conservative revenue and gross margin estimates with sensitivity analysis

Five Year Revenue Modeling											
		Year 1	Year 2	Year 3	Year 4	Year 5					
Preppers		3,700,000	3,722,200	3,744,533	3,767,000	3,789,602					
Percent who buy		0.5%	1.0%	2.0%	3.5%	5.0%					
Number who buy		18,500	37,222	74,891	131,845	189,480					
Units purchased/year	1.5	27,750	55,833	112,336	197,768	284,220					
US Population		256,000,000	257,536,000	259,081,216	260,635,703	262,199,518					
Percent that buys survival kits	11.24%	28,774,400	28,947,046	29,120,729	29,295,453	29,471,226					
'Survival kit only' (non-Preppers)		25,074,400	25,224,846	25,376,195	25,528,453	25,681,623					
Percent who buy		0.1%	0.5%	2.0%	3.5%	5.0%					
Number who buy		25,074	126,124	507,524	893,496	1,284,081					
Units purchased/year	1.2	30,089	151,349	609,029	1,072,195	1,540,897					
Total units sold		57,839	207,182	721,365	1,269,963	1,825,118					
Revenue	\$ 29.99	\$ 1,734,600	\$ 6,213,391	\$ 21,633,727	\$ 38,086,176	\$ 54,735,276					
COGS	\$ 8.00	\$ 462,714	\$ 1,657,457	\$ 5,770,917	\$ 10,159,700	\$ 14,600,941					
Fulfillment costs	\$ 6.00	\$ 347,036	\$ 1,243,092	\$ 4,328,188	\$ 7,619,775	\$ 10,950,705					
Gross Margin		\$ 924,850	\$ 3,312,841	\$ 11,534,621	\$ 20,306,701	\$ 29,183,630					

Sensitivity Analysis on Key Assumptions						
	High case					Low case
% of Preppers who purchase	5.0%	5.0%	3.5%	3.0%	1.0%	1.0%
Units purchased/year	2.0	1.6	1.8	1.2	1.4	1.0
% of 'Survival Kit only' buyers who purchase	5.0%	5.0%	2.0%	2.0%	0.5%	0.5%
Units purchased/year	1.5	1.0	1.3	1.0	1.3	1.0
Total Customers/year	1,438,720	1,438,720	630,988	612,488	162,372	162,372
Annual Revenues (\$M)	\$ 67	\$ 46	\$ 27	\$ 19	\$ 6	\$ 5
Annual Gross Margin (\$M)	\$ 36	\$ 25	\$ 14	\$ 10	\$ 3	\$ 3

Preppers are a loyal audience of repeat buyers

Will Preppers buy only one box and then store it for three years? No. Preppers buy for long-term readiness, and also for daily use.

> - These are all genuine Amazon reviews of Soldier Fuel – Not from paid promotions

Brian Williams

**** Best tasting energy bar I've ever had

Reviewed in the United States on June 17, 2020

Just finished my first bar, thought it was freaking delicious for an energy bar, reminded me of a healthy version of a Nestle Crunch bar already ordered another 15 pack



★★★★★ Taste great!

Reviewed in the United States on May 17, 2020

A bit pricey compared to similar energy bars, the Soldier Fuel bar taste great and provide the energy I expected. I'll buy them again.



★★★★★ Excellent Product

Reviewed in the United States on April 4, 2013

Verified Purchase

Excellent energy bar. I feel better shortly after eating one. Fairly unusual to feel such an immediate effect. Tastes good, too, imo. I have some stored as "prepper" food, besides eating one occasionally otherwise as a snack/meal-dietary supplement.



★★★★★ Love these. Have been eating them for years

Reviewed in the United States on August 25, 2016

Verified Purchase

Flavor: Chocolate

Love these Have been eating them for years.



★★★★★ Energy for hours with great taste

Reviewed in the United States on March 9, 2018

Verified Purchase

Flavor: Chocolate

These bars are great tasting and are amazing in a bind. I work long, random hours and food isn't always easy to come by. I keep these in my truck. I find myself satisfied after having a bar. I have energy and I'm not starving after. I can eat one on my way into work and even have the energy to work out after. I love them. I was definitely surprised by them. Will buy more in the future



John in Calif * * My favorite energy bar.

Reviewed in the United States on January 15, 2020

Flavor: Chocolate | Verified Purchase

Great balance of nutrition, flavor & value. Not too sweet. Sustains you for a while.





Soldier Fuel Energy Bars, Real Chocolate, 2.29 Ounce (Pack of 15)

by Soldier Fuel



284 ratings | 25 answered questions



★★★★★ My grandkids love them!!

Reviewed in the United States on December 19, 2014

Verified Purchase

Flavor: Chocolate

I'm not a big chocolate eater but I wanted some energy bars for my emergency kits. I found out however that my grandkids love them and so I keep them handy for a reward for them when the help me out around the house and then they can have one. Lots of energy in them. I haven't tried peanut butter yet.



Whg

★★★★★ Treat for a shake

Reviewed in the United States on July 17, 2015

Verified Purchase

Flavor: Chocola

2nd purchase. I packed these in small backpacks for earthquake supplies in all our vehicles. I bought this second box to use for supplies in ou home. Actually don't taste too bad. Everyone needs a little chocolate in an emergency. They have held up well in our hot California cars.



W. Isenberg

★★★★★ Good filling source of energy without junk calories

Reviewed in the United States on May 27, 2015

Verified Purchase

Flavor: Chocolate

I really like the product. When I'm out hiking or paddling, it has just the right balance of carbs, fat and protein to suit my needs without a bunch of junk calories. The taste and texture is good and it doesn't melt in my pack. I've ordered from them several times and plan to continue.

Unit economics / margins - for DTC



Box of 15 bars

\$30 Retail price

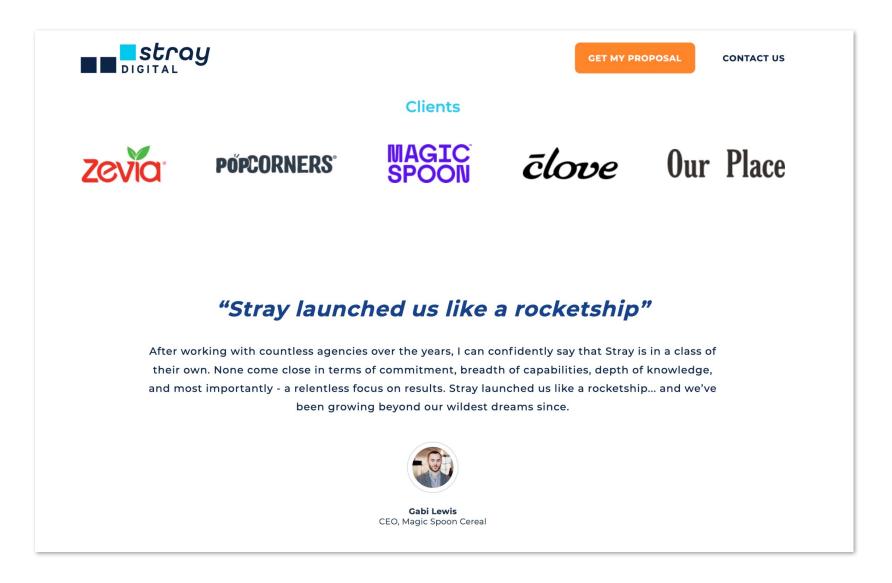
- \$8.00 COGS

- \$6.00 Fulfillment (incl. shipping + 1 month of warehousing)

= \$16 gross margin per box (53%)

ENSURING DTC EXPERTISE ON OUR TEAM

Our DTC launch partner will be Stray Digital.



THE TEAM







Christian D'Andrea

- Graduate of Harvard and Oxford
- Director/producer/creator of cable TV series (incl. Weather Channel's hit series *Hurricane Hunters*)
- Author (TOUCHING THE DRAGON, Knopf and Vintage, 2019)

Mark D'Andrea

- · Harvard graduate
- Created boutique management consulting firm focused on increasing efficiency and reducing costs.

Nidhi Chadda

- Harvard MBA
- Strategic advisor/investor
- I-banking, consulting and corporate finance at RBC Global Asset Management, McKinsey, etc.
- Co-host / Women in Tech series (Harvard Business School Women's Association)

General Trent Edwards (ret.)

- Commanded air base and training wings
- Deployed to Iraq and Afghanistan
- As Director, Budget Operations and Personnel, Office of the Assistant Secretary of the Air Force, he was responsible for planning and directing execution of Air Force budgets totaling more than \$68.4 billion.



Christian D'Andrea christian@soldierfuel.com 323.841.1365

Mark D'Andrea mark@soldierfuel.com 323.841.0590

SoldierFuel.com

Appendix A - More surprising details on the Prepper demo:

Prepper Demographics (Emergent Market Research).[7][8]

Married	67%
Home owners	67%
Earn over \$100,000 per year	43%
Hold a college, or advanced graduate degree	45%

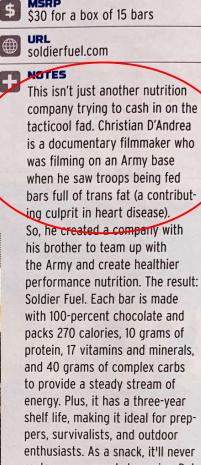
Food is their #1 concern

The most commonly mentioned practice identified in Sims's study, was the collection and storage of an emergency ration of food and water: "There were variations throughout the sample related to the importance of various other practices, but ensuring that you have enough food and water for all of the people in your household was the foundation upon which all other prepping practices were built" (Sims, 2017:28). The second most important activity of prepping

The prepping journey consumed every aspect of preppers' life: From the moment they embarked on the prepping journey, they were continuously stockpiling food, learning new survival skills, and sacrificing much of life's pleasures in order to be ready for the impending disaster. This lifestyle caused anxiety and stress that many researchers have shown to influence consumption behaviour.

Appendix B – Understanding target customer psychographics

- Preppers are skeptical of new companies exploiting the tacticool fad. We don't. And that matters to them.
- They care about a company's
 - Authenticity we have the military pedigree
 - Story we developed it for the military, improved it, brought it to market
 - <u>Time in marketplace</u> A new competitor that pitches its "tacticool" product will not be accepted, because what you need is a 13-year track record, which only we have.



MAKE & MODEL

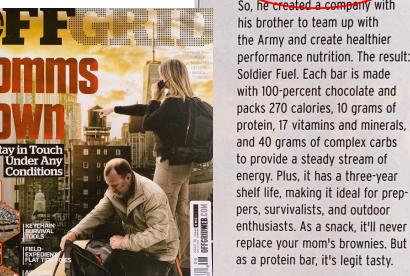
Soldier Fuel

2.29 ounces per bar

WEIGHT

D'Andrea Brothers LLC

is a documentary filmmaker who was filming on an Army base when he saw troops being fed bars full of trans fat (a contributing culprit in heart disease). So, he created a company with



Appendix C – our Corporate Social Responsibility is aligned with the Prepper, Military, and First Responder communities

We've donated bars to the military and first responder communities during COVID.



Appendix D – more Prepper influencers praising Soldier Fuel



REVIEW CATEGORIES

- Accessories
- Backpacks
- ▶ Books
- Communications
- ► Fire
- Food
- Medical
- ► Miscellaneous
- ► Shelter
- ► Tools
- ► Water

RECENT REVIEWS



MIRA Safety CM-6M Tactical Gas Mask view review...



Fenix CL30R Camping Lantern view review...



A July 2020 review



ARE THEY ANY GOOD?

Let's start with the most important part in my mind. Do they taste good and will you actually want to eat one?

Heck yeah!

CONCLUSION

So as of this writing i have personally eaten over 30 of these bars, and they hold up. Kinda like a snack, kinda like a meal, they taste great and are really satisfying and give you a boost for a few hours, enough to get over the hump before your next meal when being physically active.

Try some! I think you'll agree.

Appendix E – effectiveness of Soldier Fuel nutrition



The SteadyEnergy® Advantage No spike, No crash

Carbs are the secret to human performance. Period. Even the brain needs a dosage of glucose every day for optimum function. Soldier Fuel™ provides a burst of fruit-based simple carbs to give an initial energy boost, and then supplies a protein-modulated stream of longer-burning complex carbs for Steady Energy®. Throw in 17 vitamins and minerals, electrolytes, and the optimal 4:1 carb-to-protein ratio for performance, and you've got everything you need to soldier on.

"The ideal ratio of carbohydrate to protein is 4:1."

- Edmund R. Burke, PhD, Optimal Muscle Performance and Recovery

Note: we own the registered SteadyEnergy® trademark